# Cruise Industry News













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#### **HOW TO USE THIS GUIDE:**

The Fleet Deployment Guide breaks down cruise line fleet deployment by market for the major operators.

The columns show sailing regions, ships, capacity and percentage share of that cruise line's capacity in each region, and the percentage change compared to the previous year with data provided from 2014 through 2017.

Trends are obvious with percentage changes year-over-year by region.

The overall number of ships is the number of vessels in the fleet of a particular cruise line, while ships per region show how many ships are in a particular region for that operator.

|                      |            |       | ,         |       |        |                                    |
|----------------------|------------|-------|-----------|-------|--------|------------------------------------|
| [7]                  |            |       |           |       | ·      | PASSENGER CAPACITY IN GIVEN REGION |
|                      | Region     | Ships | Capacity  | Share | Change |                                    |
| REGION GUIDE         | Carib 2-5  | 14    | 1,936,148 | 44.9% | +15.5% |                                    |
| REGION GOIDE         | Carib 7+   | 13    | 1,630,564 | 37.8% | +3.3%  |                                    |
|                      | West Coast | 3     | 519,900   | 12.1% | +3.9%  |                                    |
|                      | Australia  | 2     | 138,600   | 3.2%  | +1.5%  | CHANGE FROM                        |
| NUMBER OF SHIPS      | Alaska     | 1     | 42,000    | 1.0%  | +17.6% | PREVIOUS YEAR                      |
| FOR THAT CRUISE      | Canada/NE  | 1     | 20,818    | 0.5%  | -36.4% |                                    |
| LINE IN A PARTICULAR | Hawaii     | 2     | 14,772    | 0.3%  | +0.5%  |                                    |
|                      | Bermuda    | 2     | 9,274     | 0.2%  | -62.0% |                                    |
| REGION. OVERALL SHIP | Overall    | 25    | 4,312,076 | 100%  |        |                                    |
| TOTAL IS NUMBER OF   | Change     | 0%    | +5.9%     |       |        |                                    |
| SHIPS SAILING FOR    |            |       |           |       |        |                                    |
| THAT BRAND FOR THE   |            |       | !!        |       |        | <b>MARKET SHARE OF THAT</b>        |
| CALENDAR YEAR        |            |       |           |       |        | CRUISE LINE'S CAPACITY             |

### **What Drives Deployment?**

The complex matrix of cost and revenue analysis that is itinerary planning really comes down to where passengers want to go.

As the fleet grows, the planet generally continues to deliver the same options in terms of viable markets and sailing regions.

Emerging markets are key, and Asia (China) is starting to pick up steam, an ongoing downturn in Europe has stopped its run-away growth, and South America may have found its ceiling - leaving the bread and butter of the cruise industry in North America, Alaska, the Caribbean, the Mediterranean and Northern Europe, with Australia and Asia slowly creeping in.

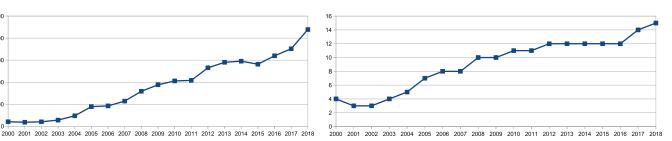
Cruise lines will move the ships to where revenue is highest, but that matrix is based on a complex set of numbers, including fuel costs, geopolitical issues, ticket prices, onboard spend, environmental regulations, local fees and more, making ship deployment and itinerary planning the key to success.

| Here's how we define our regions: |   |  |  |  |  |
|-----------------------------------|---|--|--|--|--|
| Alaska                            | Cruises featuring Alaskan ports.  |  |  |  |  |
| Antarctica                        | Voyages sold around a visit to Antarctica, often leaving from Ushuaia.                      |  |  |  |  |
| Asia                              | Cruises sailing in Asia.  |  |  |  |  |
| Australia                         | Capacity positioned out of Australian homeports.  |  |  |  |  |
| Bermuda                           | Cruises sailing to and typically staying overnight in Bermuda.                              |  |  |  |  |
| Canada/NE                         | Cruises featuring Canada/New England ports as the main draw.                                |  |  |  |  |
| Canaries                          | Voyages sailing primarily to the Canary Islands.  |  |  |  |  |
| Carib 2-5                         | Short Caribbean cruises, no more than five days.  |  |  |  |  |
| Carib 7+                          | Longer Caribbean cruises, one week or more.   |  |  |  |  |
| Hawaii                            | Cruises with a focus on the Hawaii islands.   |  |  |  |  |
| Ind/Red Sea                       | Trips featuring ports or extended time in the Indian Ocean or Red Sea.                      |  |  |  |  |
| Med                               | Sailings in the Mediterranean.  |  |  |  |  |
| NW Europe                         | Cruises visiting the Baltic, Norwegian fjords,<br>Greenland/Iceland, the UK, Scotland, etc. |  |  |  |  |
| South America                     | Visits or sailings from South America; also includes Galapagos.                             |  |  |  |  |
| Transatlantic                     | Atlantic crossings.   |  |  |  |  |
| Transcanal                        | Cruises transiting the Panama Canal fully or partially.                                     |  |  |  |  |
| West Coast                        | Sailings on the West Coast, often to the Mexican Riviera, that do not feature Alaska.       |  |  |  |  |



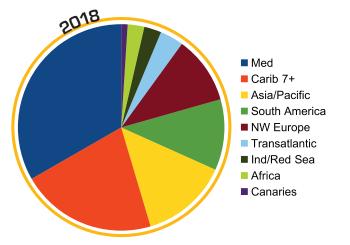






#### **4. MSC CRUISES - 2018**

| Region        | Ships | Capacity  | Share | Change  |
|---------------|-------|-----------|-------|---------|
| Med           | 12    | 808,820   | 37.4% | +20.2%  |
| Carib 7+      | 6     | 467,820   | 21.6% | +32.0%  |
| South America | 7     | 243,760   | 11.3% | +38.4%  |
| NW Europe     | 4     | 231,850   | 10.7% | +15.7%  |
| Asia/Pacific  | 2     | 187,100   | 8.6%  | +28.2%  |
| Transatlantic | 9     | 82,290    | 3.8%  | +149.4% |
| Ind/Red Sea   | 2     | 63,400    | 2.9%  | +37.2%  |
| Africa        | 2     | 57,650    | 2.7%  | -41.6%  |
| Canaries      | 2     | 21,000    | 1.0%  | -24.3%  |
| Overall       | 15    | 2,163,690 | 100%  |         |
| Change        | +7.1% | +23.0%    |       |         |



#### 2017

| Change        | +16.7% | +10.0%    |       |        |
|---------------|--------|-----------|-------|--------|
| Overall       | 14     | 1,759,140 | 100%  |        |
| Carib 2-5     | 1      | 3,500     | 0.2%  | 0%     |
| Canaries      | 2      | 27,750    | 1.6%  | +6.9%  |
| Transatlantic | 7      | 32,990    | 1.9%  | +17.9% |
| Ind/Red Sea   | 2      | 46,200    | 2.6%  | -11.5% |
| Africa        | 1      | 98,800    | 5.6%  | +3.3%  |
| Asia/Pacific  | 1      | 146,000   | 8.3%  | +52.0% |
| South America | 5      | 176,100   | 10.0% | -2.7%  |
| NW Europe     | 4      | 200,350   | 11.4% | +46.1% |
| Carib 7+      | 6      | 354,350   | 20.1% | +27.8% |
| Med           | 10     | 673,100   | 38.3% | -4.7%  |



#### 2016

| 12 | 1,399,492                       | 10070   |  |
|----|---------------------------------|---|--|
| 12 | 1 500 402                       | 100%  |  |
| 3  | 25,950                          | 1.6%  | -69.8%   |
| 8  | 27,972                          | 1.7%  | -14.2%   |
| 2  | 52,200                          | 3.3%  | +155.9%  |
| 1  | 95,648                          | 6.0%  | +144.8%  |
| 1  | 96,040                          | 6.0%  | 0%   |
| 3  | 137,120                         | 8.6%  | +4.2%  |
| 5  | 180,954                         | 11.3%   | -16.7%   |
| 5  | 277,256                         | 17.3%   | +117.7%  |
| 10 | 706,352                         | 44.2%   | -6.8%  |
|    | 5<br>5<br>3<br>1<br>1<br>2<br>8 | 5 277,256<br>5 180,954<br>3 137,120<br>1 96,040<br>1 95,648<br>2 52,200<br>8 27,972<br>3 25,950 | 5 277,256 17.3%<br>5 180,954 11.3%<br>3 137,120 8.6%<br>1 96,040 6.0%<br>1 95,648 6.0%<br>2 52,200 3.3%<br>8 27,972 1.7% |



#### 2015

|               |    | .,        |       |        |
|---------------|----|-----------|-------|--------|
| Overall       | 12 | 1,397,848 | 100%  |        |
| Bermuda       | 1  | 3,500     | 0.2%  | 0%     |
| Asia/Pacific  | 1  | 2,550     | 0.2%  | 0%     |
| Ind/Red Sea   | 1  | 20,400    | 1.4%  | -30.8% |
| Transatlantic | 9  | 32,612    | 2.3%  | +23.5% |
| Africa        | 2  | 39,072    | 2.8%  | -62.5% |
| Canaries      | 5  | 85,876    | 6.1%  | +50.7% |
| Carib 7+      | 4  | 127,350   | 9.0%  | -24.1% |
| NW Europe     | 3  | 131,586   | 9.3%  | -29.0% |
| South America | 5  | 217,246   | 15.3% | -5.6%  |
| Med           | 12 | 747,656   | 53.4% | +11.9% |

Change from 2017

SHIPS CAPACITY

+7.1% +10.0%

**Note:** South America is a seasonal market, the number of ships reported includes two seasons.